

# Bonnet Shores Fire District Strategic Planning Session #4



BONNET SHORES  
FIRE DISTRICT

Narragansett, Rhode Island 02882

*Established 1932*

Kevin O'Brien – Meeting Facilitator

Date: December 4, 2025

# Today's Agenda



1. Welcome & prior meeting recap
2. Review final workshop steps
3. Brainstorm on strategic goals
4. Brainstorm on supporting programs framework
5. Meeting & workshop close

# BSFD Mission, Vision and Core Values Adopted

## We have an adopted "True North"



- BSFD Council unanimously approved our proposed Mission, Vision and Core Values
- BSFD Council unanimously approved new AV equipment based on lessons learned in these workshops. Will be installed in December

# 4 SWOT Themes Agreed to in our last meeting



1. Asset Maintenance and Utilization
2. Process/Guidelines for Community and Communication
3. Outreach and Collaboration
4. Social Programs and Community Engagement

# Workshop Remaining Steps



- Tonight
  - Define goals for themes
  - Define supporting programs framework
- Next BSFD Council meeting
  - Share a summary of end-to-end workshop results including themes and proposed programs.
- January
  - Final Strategic Plan report delivered to council via email

# Brainstorm on Goals for Theme 1



## **1. Asset Maintenance and Utilization**

2. Process/Guidelines for Community and Communication
3. Outreach and Collaboration
4. Social Programs and Community Engagement

# BSFD Asset Maintenance and Utilization Plan – Draft 1



- People involved in Draft 1
  - Kevin O'Brien, Bill Del Gizzo and Dave Kaufman
- Our Approach
  - Define and document goals aligned to approved mission, vision and core values
  - Include input from SWOT exercise
- Build Unified List in MS Excel to start. Can enhance from there.



# How do we best handle "Responsible Stewardship"



People don't do  
what you expect  
but what you  
inspect.

Louis V. Gerstner, Jr.

BrainyQuote®



# BSFD Asset Maintenance and Utilization Plan – Goals



1. Create & deliver a single “BSFD Asset Maintenance & Utilization Plan” by the end of March 2026 (example shown next)
2. Assemble plan build team by end of December 2025 (3 to 5 people)
3. Present Draft 1 Plan to Council in March meeting
4. Discuss feedback with Council in April meeting
5. Secure approval to start working on plan in May meeting - includes assign owners of Tier 1 assets and owner of monthly report delivery.
6. Publish the approved plan including context detail to community before end of May and include feedback form.
7. Review plan and collected feedback with community at or before the annual meeting.
8. During the next BSFD budgeting cycle ensure the approved plan gets appropriate funding including appropriate reserve funding.

# Let's look at the first draft plan

A	B	C	D	E	F	
Category Name	Asset Major Name	Assets Subsets	Asset Description	Asset Details	Maintenance Plan Details	
Recreational	Kelly Beach	Kelly Beach	1.02 Acres of Ocean Front Property on Dunes Road	<a href="#">N-S-621</a>	Link to contract with BSBC - In this contract are details on exactly what is maintained, how it is maintained, etc.	TB
Recreational	Little Beach	Little Beach	Small beach at end of Bonnet Shores Road	<a href="#">N-S-51-A</a>		TB
Recreational	Harbor	Harbor	Harbor used for fishing and boating	<a href="#">N-S-51-A</a>		TB
Capital Asset	Community Center	Building	Building	<a href="#">N-R-255</a>		TB
Capital Asset	Community Center	Landscaping	Landscaping	<a href="#">N-S-256</a>		TB
Capital Asset	Community Center	Equipment	Equipment			TB
Recreational	Camden Landing			<a href="#">N-S-635</a>		TB
Open Space	Open Space					
Roads	Roadways					
Water Management						
Waste Management						

# Brainstorm on Goals for each Theme



1. Asset Maintenance and Utilization
- 2. Process/Guidelines for Community and Communication**
3. Outreach and Collaboration
4. Social Programs and Community Engagement

# Theme 2 – Guidelines & Communication (104 Votes)

Row Labels	▼ Opportunity	Strength	Threat	Weakness	Grand Total
☞ Guidelines			19	85	104
☞ Guidelines-Communication			7	30	37
Lack of Communication with BSFD Council				7	7
Lack of Decorum at Meetings				6	6
Misinformation			7	10	17
Use of Social Media to Divide People				7	7
☞ Guidelines-Community			12	55	67
Calculation of Annual Taxes				2	2
Collaboration with Beach Club				7	7
Lack of Process and Rules				14	14
Loss of Paper Roads				1	1
Memorializing the Process				7	7
Public Safety			12		12
Renters of Control/Rental Management				8	8
Trust				16	16

# Brainstorm on Goals for each Theme



1. Asset Maintenance and Utilization
2. Process/Guidelines for Community and Communication
- 3. Outreach and Collaboration**
4. Social Programs and Community Engagement

# Theme 3 – Outreach & Collaboration (76 Votes)

Row Labels	▼ Opportunity	Strength	Threat	Weakness	Grand Total
▣ Outreach	51		25		76
▣ Outreach	51		25		76
Greater Collaboration with the town of Narragansett	15				15
Optimizing Shared Services with the town	9				9
Overdevelopment (both Bonnet and Narragansett)			9		9
Rental Properties			10		10
State/Federal Funding Grants	15				15
URI Partnership	12				12
Zoning and Planning alignment with the town			6		6



# Brainstorm on Goals for each Theme



1. Asset Maintenance and Utilization
2. Process/Guidelines for Community and Communication
3. Outreach and Collaboration
- 4. Social Programs and Community Engagement**

# Theme 4 - Social & Community Engagement (65 Votes)

Row Labels	▼ Opportunity	Strength	Threat	Weakness	Grand Total
⊗ Social	10	13		42	65
⊗ Social Program	10	13		33	56
Community Center	10				10
Community Engagement				8	8
Few Young Families				3	3
Internal Fund Raising Opportunities				12	12
Kids Camp		13			13
Seasonal Residents				2	2
Too Tribal				8	8

# Theme # 5, 6, 7 – General, People & Update Charter

Row Labels	▼ Opportunity	Strength	Threat	Weakness	Grand Total
⊗ General		41	14		55
⊗ ?		5	14		19
Rising Property Values		5	7		12
Rising Property Values older members/all			7		7
People		36			36
Diverse Talent		15			15
Longevity of Community		12			12
People		9			9

Row Labels	▼ Opportunity	Strength	Threat	Weakness	Grand Total
⊗ Update Charter			25	9	34
⊗ Update Charter			25	9	34
Amending Charter				9	9
Elimination of Fire District			13		13
Process of Amending our Charter			12		12

THANK YOU for helping!!

