#### Bonnet Shores Fire District Strategic Planning Session #2 SWOT Exercise Output – By Theme



Kevin O'Brien - Meeting Facilitator

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#### **SWOT Themes - Summarized**

| Row Labels                               | Opportunity |    | Strength | Threat | Weakness | <b>Grand Total</b> |
|--|-------------|----|----------|--------|----------|--------------------|
| Asset                                    |             |    | 71       | 16     | 115      | 202                |
| Asset                                    |             |    | 71       |        |          | 71                 |
| Asset Maintenance                        |             |    |          | 16     | 79       | 95                 |
| Asset Utilization                        |             |    |          |        | 36       | 36                 |
|  |             |    | 41       | 14     |          | 55                 |
| ?  |             |    | 5        | 14     |          | 19                 |
| People                                   |             |    | 36       |        |          | 36                 |
| Guidelines                               |             |    |          | 19     | 85       | 104                |
| Guidelines-Communication                 |             |    |          | 7      | 30       | 37                 |
| Guidelines-Community                     |             |    |          | 12     | 55       | 67                 |
| Outreach                                 |             | 51 |          | 25     |          | 76                 |
| Outreach                                 |             | 51 |          | 25     |          | 76                 |
| ⊚ Social                                 |             | 10 | 13       |        | 42       | 65                 |
| Social Program                           |             | 10 | 13       |        | 33       | 56                 |
| Social Program/Guidelines - Communicatio | n           |    |          |        | 9        | 9                  |
| Update Charter                           |             |    |          | 25     | 9        | 34                 |
| Update Charter                           |             |    |          | 25     | 9        | 34                 |
| ⊚ (blank)                                |             |    | 0        |        | 0        | 0                  |
| N/A                                      |             |    |          |        | 0        | 0                  |
| People                                   |             |    | 0        |        |          | 0                  |
| Grand Total                              |             | 61 | 125      | 99     | 251      | 536                |

# Theme 1 - Assets (202 Votes)

| ⊚ Asset  | 71 | 16 | 115 | 202 |
|--|----|----|-----|-----|
| ⊕ Asset  | 71 |    |     | 71  |
| Beaches  | 16 |    |     | 16  |
| BSBC   | 2  |    |     | 2   |
| BSFD Land Trust  | 16 |    |     | 16  |
| Fire Distric Taxing Capability   | 10 |    |     | 10  |
| Geographic Location  | 16 |    |     | 16  |
| Legislative Charter  | 11 |    |     | 11  |
| Asset Maintenance  |    | 16 | 79  | 95  |
| Access & Erosion of Little Beach   |    |    | 13  | 13  |
| Asset Maintenance  |    |    | 12  | 12  |
| Cliff and Beach Erosion  |    |    | 13  | 13  |
| Climate Change (Weather)   |    | 16 |     | 16  |
| Equipment of Community Center (Captital Budget)  |    |    | 10  | 10  |
| FloodingCulvert  |    |    | 7   | 7   |
| Handicapped Access to Beaches  |    |    | 7   | 7   |
| Health of Wesquake Pond  |    |    | 10  | 10  |
| Infrastructure   |    |    | 7   | 7   |
| Asset Utilization  |    |    | 36  | 36  |
| Lack of Consistent Management of Fire District (not a personal concern with our current manager, Mark) |    |    | 10  | 10  |
| Lack of Utilization of Wesquake Pond   |    |    | 5   | 5   |
| Under Utilization of Community Center  |    |    | 9   | 9   |
| Under Utilized Assets  |    |    | 12  | 12  |

## Theme 2 – Guidelines/Process (104 Votes)

| © Guidelines                            | 19 | 85 | 104 |
|---|----|----|-----|
| Guidelines-Communication                | 7  | 30 | 37  |
| Lack of Communication with BSFD Council |    | 7  | 7   |
| Lack of Decorum at Meetings             |    | 6  | 6   |
| Misinformation                          | 7  | 10 | 17  |
| Use of Social Media to Divide People    |    | 7  | 7   |
| Guidelines-Community                    | 12 | 55 | 67  |
| Calculation of Annual Taxes             |    | 2  | 2   |
| Collaboration with Beach Club           |    | 7  | 7   |
| Lack of Process and Rules               |    | 14 | 14  |
| Loss of Paper Roads                     |    | 1  | 1   |
| Memorializing the Process               |    | 7  | 7   |
| Public Safety                           | 12 |    | 12  |
| Renters of Control/Rental Management    |    | 8  | 8   |
| Trust                                   |    | 16 | 16  |

## Theme 3 – Outreach (76 Votes)

| ⊚ Outreach  | 51 | 25 | 76 |
|---|----|----|----|
| ◎ Outreach  | 51 | 25 | 76 |
| Greater Collaboration with the town of Narragansett | 15 |    | 15 |
| Optimizing Shared Services with the town            | 9  |    | 9  |
| Overdevelopment (both Bonnet and Narragansett)      |    | 9  | 9  |
| Rental Properties                                   |    | 10 | 10 |
| State/Federal Funding Grants                        | 15 |    | 15 |
| URI Partnership                                     | 12 |    | 12 |
| Zoning and Planning alignment with the town         |    | 6  | 6  |

## Theme 4 - Social (65 Votes)

| Social                                      | 10 | 13 | 42 | 65 |
|---|----|----|----|----|
| Social Program                              | 10 | 13 | 33 | 56 |
| Community Center                            | 10 |    |    | 10 |
| Community Engagement                        |    |    | 8  | 8  |
| Few Young Families                          |    |    | 3  | 3  |
| Internal Fund Raising Opportunities         |    |    | 12 | 12 |
| Kids Camp                                   |    | 13 |    | 13 |
| Seasonal Residents                          |    |    | 2  | 2  |
| Too Tribal                                  |    |    | 8  | 8  |
| ∍ Social Program/Guidelines - Communication |    |    | 9  | 9  |
| New Resident Communication                  |    |    | 9  | 9  |

#### Theme # 5, 6, 7 – General, People & Update Charter

| General                                  | 41 | 14 |   | 55 |
|--|----|----|---|----|
| ⊚?                                       | 5  | 14 |   | 19 |
| Rising Property Values                   | 5  | 7  |   | 12 |
| Rising Property Values older members/all |    | 7  |   | 7  |
| © People                                 | 36 |    |   | 36 |
| Diverse Talent                           | 15 |    |   | 15 |
| Longevity of Community                   | 12 |    |   | 12 |
| People                                   | 9  |    |   | 9  |
| Update Charter                           |    | 25 | 9 | 34 |
| Update Charter                           |    | 25 | 9 | 34 |
| Amending Charter                         |    |    | 9 | 9  |
| Elimination of Fire District             |    | 13 |   | 13 |
| Process of Amending our Charter          |    | 12 |   | 12 |

Update Charter votes are not reflective of the community as much as it is out of scope of this workshop